

**ULSTER COUNTY
BLUE RIBBON
HEALTHCARE SERVICES
ADVISORY PANEL**

**LONG TERM CARE
COMMITTEE REPORT**

July, 2008

ULSTER COUNTY
BLUE RIBBON HEALTHCARE SERVICES ADVISORY PANEL
LONG TERM CARE COMMITTEE REPORT

TABLE OF CONTENTS

	<i>page</i>
I. Executive Summary	1
II. Introduction and Methods	4
III. Bed Need Analysis	8
A. Age of Facilities (Table I)	
B. Population Growth (Table II)	
C. Underserved Population (Table III)	
IV. Site Visit Observations	14
V. Major Facility Problems	16
A. Narrative	
B. Costs	
VI. Financial Analysis and Considerations	18
A. Reimbursement for Public vs. Private Facilities	
B. County Subsidy of Operating Deficit	
VII. Long Term Care Continuum	22
VIII. Reimbursement for New Facilities	25
A. Narrative	
B. Marc Lyons (SWBR Architects Report)	
C. Tail Costs	
IX. Conclusion and Recommendations	29
A. Build New	
B. Do It Now! Major Milestones	
C. Re-use Considerations	